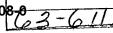
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## DEPARTMENT OF DEFENSE DEFENSE INTELLIGENCE AGENCY WASHINGTON 25, D. C.

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21 January 1963

Lt. General Marshall S. Carter Deputy Director Central Intelligence Agency Washington 25, D.C.

Dear Pat:

I have re-examined the proposed concept for reorganization of the resources committed to the NPIC by the CIA and the three military departments and can see that it represents a radical departure from the awkward arrangement which has existed in I believe that a good deal of this difficulty has stemmed from the fact that the Department of Defense is represented by three different elements at NPIC, together with the fact that teams to work on joint projects were organized ad hoc by drawing from four different pools of interpreter resources.

As you perhaps know, we are presently staffing a DIA photo intelligence concept which addresses itself to the overall photo interpreter needs of the DIA and which, if approved, will entail considerable reorganization of overall DOD photo intelligence resources in the Washington area. This concept, while concerned primarily with those departmental photo intelligence resources required in support of DIA's internal Department of Defense responsibilities, also provides for the consolidation of the existing three departmental NPIC elements into a single DIA element of approximately 75 personnel. In order to provide for continuity in working on successive joint projects within the NPIC, I am giving serious consideration to organizing the DIA element into permanent specialized units which will equate to the structure of the proposed Photo Analysis Division of the NPIC. I am sure that, once our photo intelligence concept has been approved by the Secretary of Defense, many of the problems which have beset the NPIC will be overcome by the

DIA review(s) completed.

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establishment of a single DOD element which will have fairly stable internal organization. At such time as our plans are approved by the JCS and the Secretary of Defense, we will be in a position to develop, in coordination with the NPIC, such alterations in present arrangements as are required to permit the NPIC to function most efficiently in responding to our mutual needs.

I appreciated the opportunity to join you and Mr. McCone for an initial visit to the new facility, and have obtained a valuable first-hand appreciation of the potential of this installation. You may be sure that, in finalizing our facilities requirements, we will give every consideration to using the NPIC building to the fullest extent practicable. In this connection, I am sure you realize that the DIA is not establishing a totally new requirement for a photo intelligence capability. We are rearranging and realigning existing capabilities which presently exist within the military departments so as to better meet DIA's overall intelligence responsibilities.

Most sincerely,

JOSEPHOF. CARROLL

General, USAF

Director

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